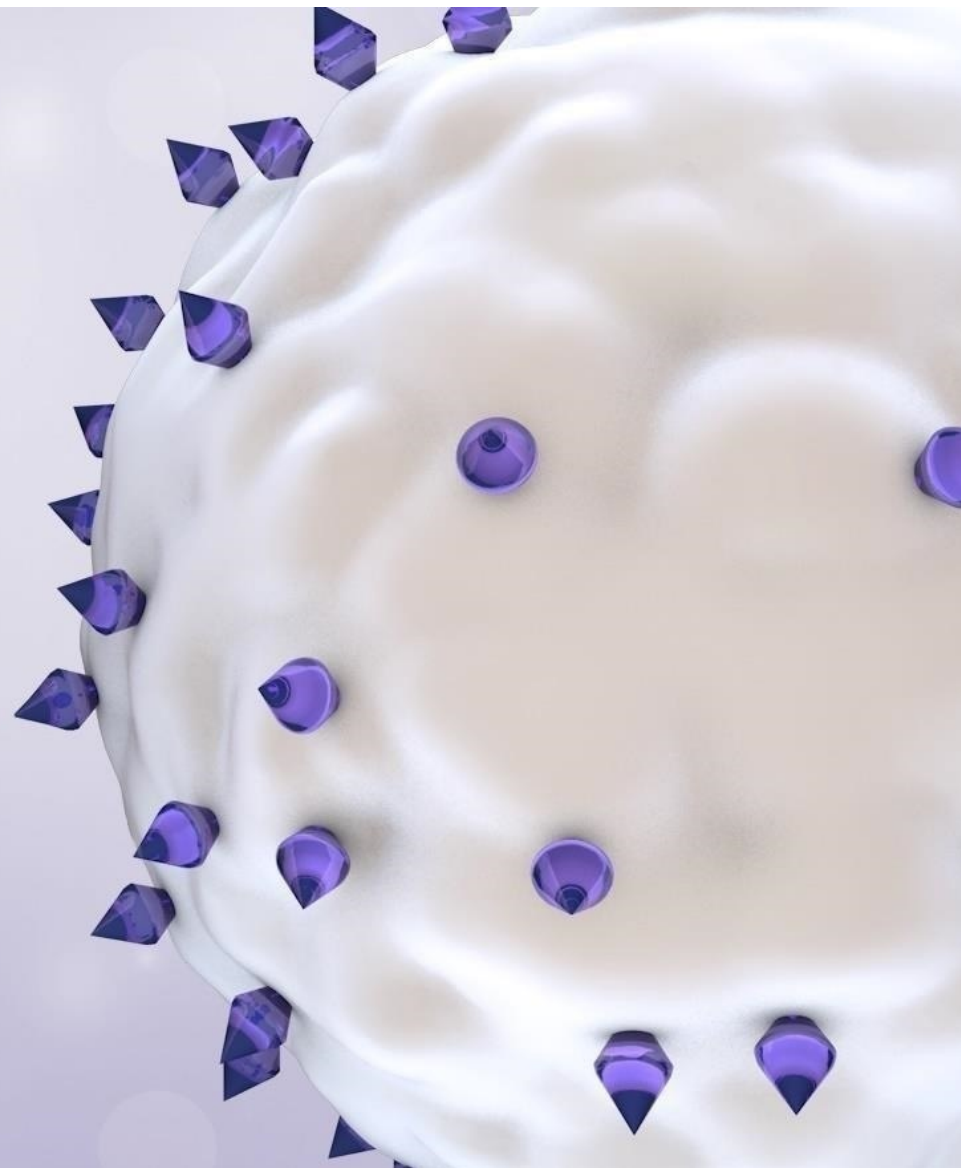




***Cure blood cancers
through cell and genome
engineering***

March 2023





Disclaimer

This presentation (the “Presentation”) contains forward-looking statements within the meaning of the Private Securities Litigation Reform Act of 1995 about Vor Biopharma Inc. (“Vor,” “Vor Bio” or the “Company”). The words “aim,” “anticipate,” “believe,” “can,” “could,” “design,” “enable” “estimate,” “expect,” “intend,” “may,” “ongoing,” “plan,” “potential,” “project,” “should,” “target,” “towards,” “will,” and similar expressions are intended to identify forward-looking statements, although not all forward-looking statements contain these identifying words. Forward-looking statements in this Presentation include those regarding the feasibility of a trem-cel transplant to be successfully manufactured, to engraft normally, to maintain blood counts following treatment with Mylotarg following allogeneic hematopoietic cell transplant and to be well tolerated, the potential of Vor Bio’s platform, Vor Bio’s plans, strategies, expectations and anticipated milestones for its preclinical and clinical programs, the availability and timing of results from preclinical studies and clinical trials, cash runway and expected capital requirements, and its plans and expectations related to the Company’s manufacturing and facilities. Vor Bio may not actually achieve the plans, intentions, or expectations disclosed in these forward-looking statements, and you should not place undue reliance on these forward-looking statements. Actual results or events could differ materially from the plans, intentions and expectations disclosed in these forward-looking statements as a result of various factors, including: uncertainties inherent in the initiation, completion of, and availability and timing of results from, preclinical studies and clinical trials and clinical development of Vor Bio’s product candidates; whether preclinical data or interim results from a clinical trial will be predictive of the final results of the trial or the results of future trials; the uncertainty of regulatory approvals to conduct trials or to market products; the success of Vor Bio’s in-house manufacturing capabilities and efforts; and availability of funding sufficient for its foreseeable and unforeseeable operating expenses and capital expenditure requirements. The interim data for trem-cel presented in this Presentation is based on two patients and future results for these patients or additional patients may not produce the same or consistent results. These and other risks are described in greater detail under the caption “Risk Factors” included in Vor Bio’s most recent annual or quarterly report and in other reports it has filed or may file with the Securities and Exchange Commission. Any forward-looking statements contained in this Presentation speak only as of the date of this Presentation, and Vor Bio expressly disclaims any obligation to update any forward-looking statements, whether because of new information, future events or otherwise, except as may be required by law.

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Vor's Vision: Cure Blood Cancers Through Cell & Genome Engineering



Unique approach

of protected eHSC
transplants enabling
post-transplant targeted
therapy



Clinical proof of concept

demonstrated of trem-cel eHSC in
first two patients with AML

VCAR33^{ALLO}

IND filing expected
1H 2023



Fully integrated
in-house

**GMP manufacturing
capability**

\$230M

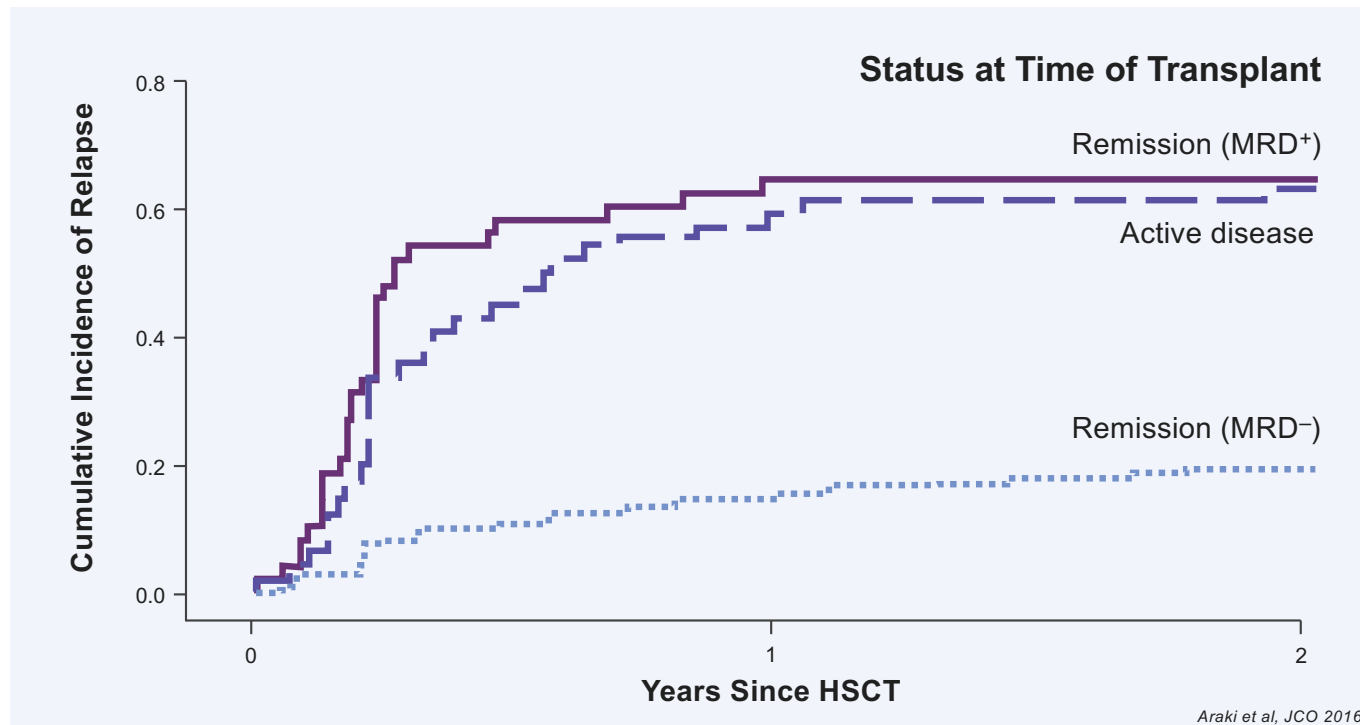
in cash and cash
equivalents as of

Dec 31, 2022





Relapse is the #1 Issue With Transplant



For relapsed patients, 2-year survival is <20%

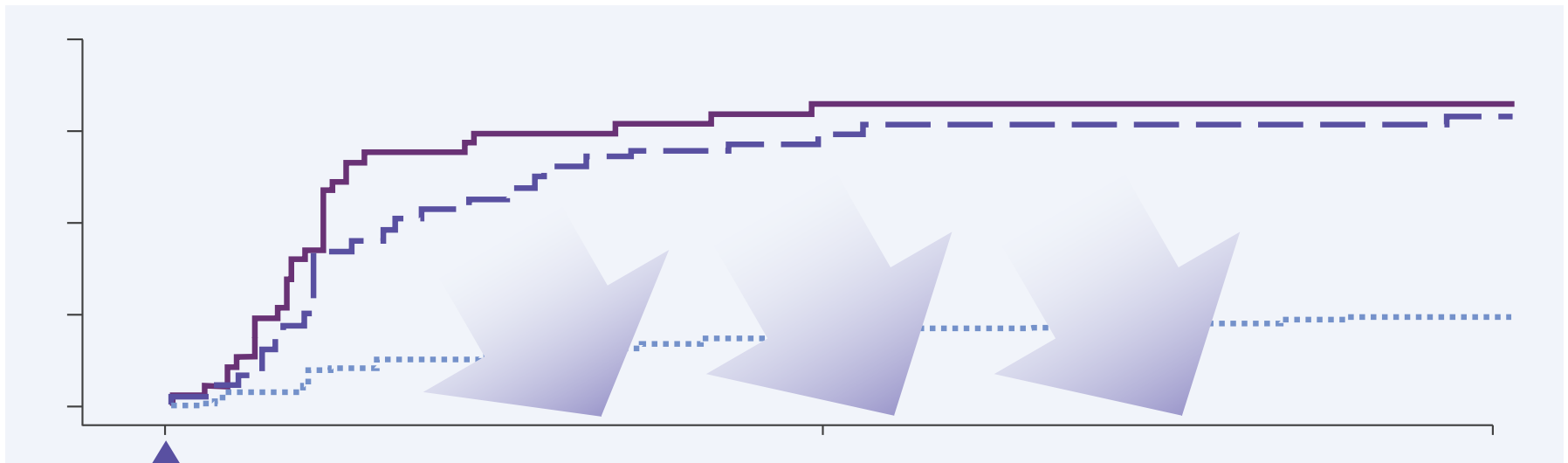
Schmid et al, Blood 2012



Standard of care is watchful waiting since treatment will damage the transplant



Protected Transplants Could Change Relapse Outcomes



Opportunity:



Protected transplants
resistant to therapy

Post-transplant targeted therapy



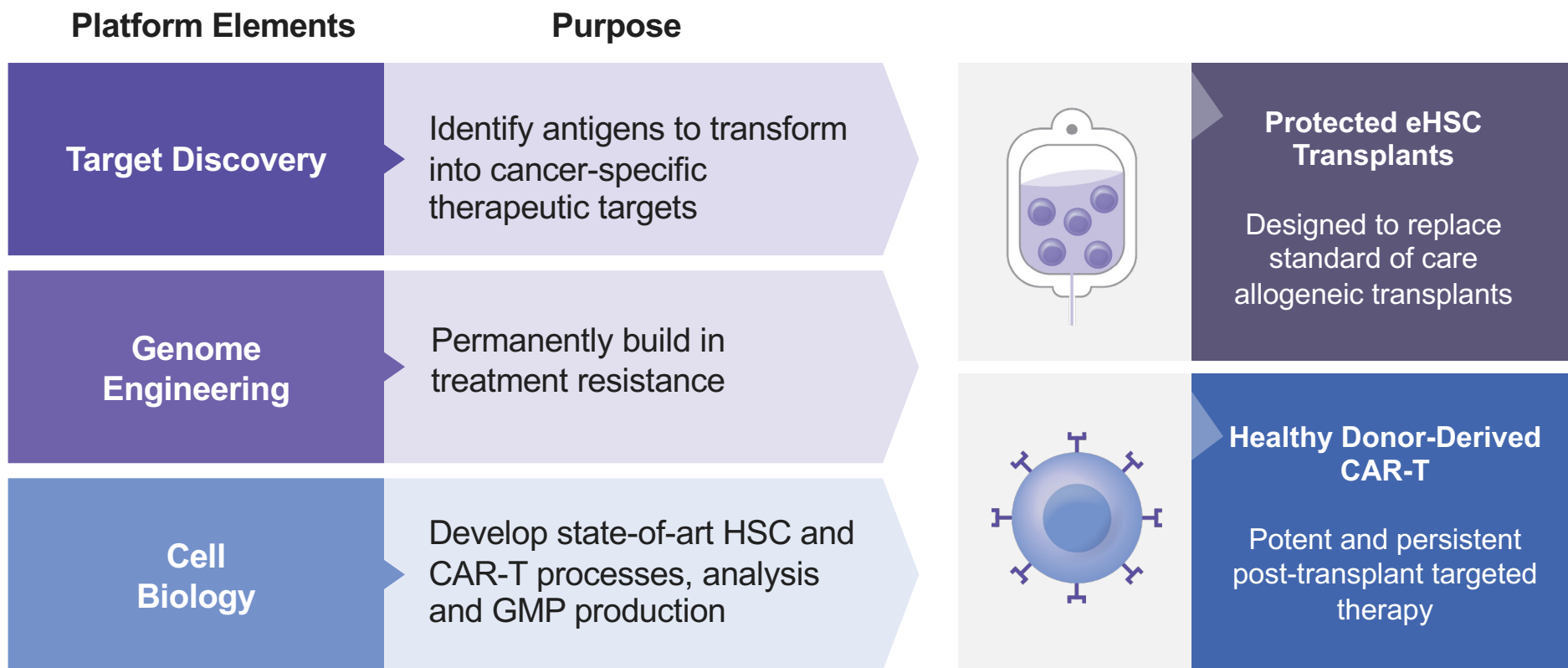
Prevent relapse
(prophylaxis)



Treat relapse
(therapeutic)

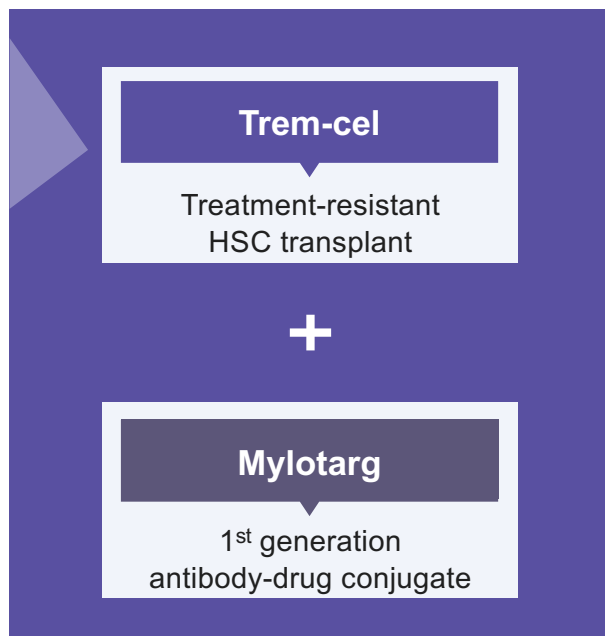


Vor Bio's Platform Establishing Next-Generation Treatments



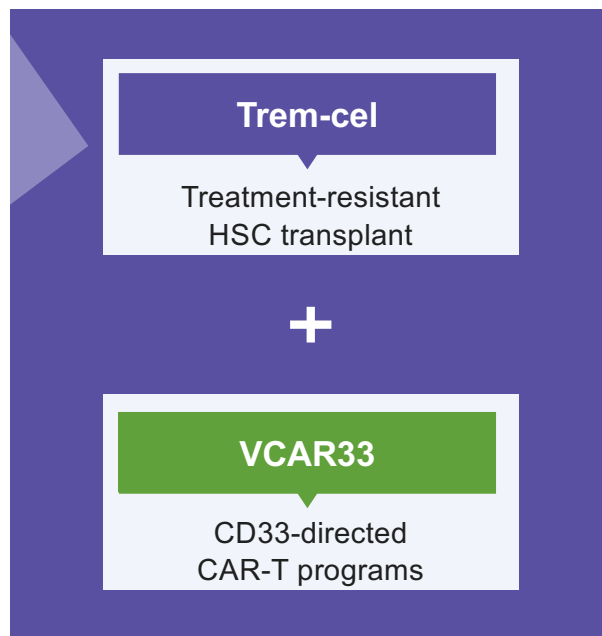


The Vision: eHSC + CAR-T Treatment Systems



Clinical proof of concept

- Engraftment
- Heme protection

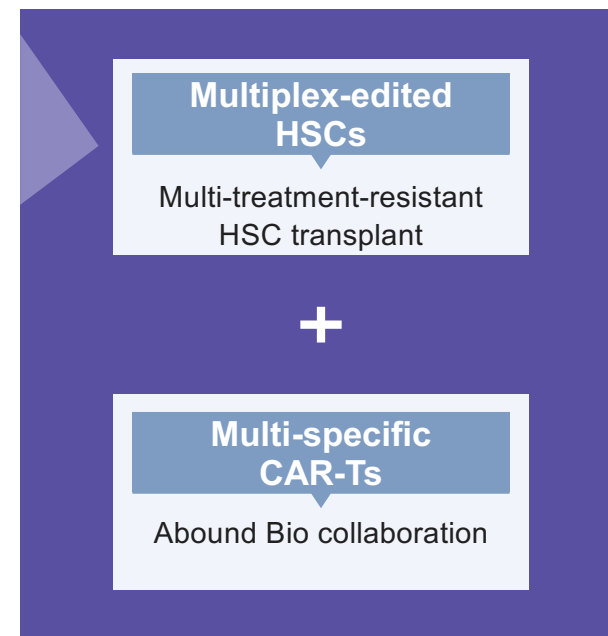


VCAR33^{ALLO}

- Healthy donor source, stemlike phenotype
- Tolerized to new marrow

VCAR33^{AUTO}

- In Phase 1/2 NMDP-sponsored trial



Addresses tumor heterogeneity and potential escape mechanisms



Expanding Pipeline Driven by Innovative Platform

Description			Preclinical		Clinical		Anticipated Milestones
Program	Modality	Indication	Discovery/ Validation	IND- Enabling	Phase 1/2	Phase 2/3	
Trem-cel + Mylotarg	eHSC + ADC	AML					Additional data updates by year-end 2023
		MDS, MPN					
VCAR33 ^{ALLO} (Allogeneic)	CAR-T	AML Post-transplant					1H 2023 IND submission
VCAR33 ^{AUTO} (Autologous)	CAR-T	Bridge-to-transplant AML	NMDP-sponsored trial*				
Trem-cel + VCAR33 Treatment System	eHSC + CAR-T	AML					IND filing following initial trem-cel and VCAR33 ^{ALLO} data
CD33-CLL1 Treatment System	Multiplex-edited eHSC + Multi-specific CAR-T	AML					

Discovery Platform

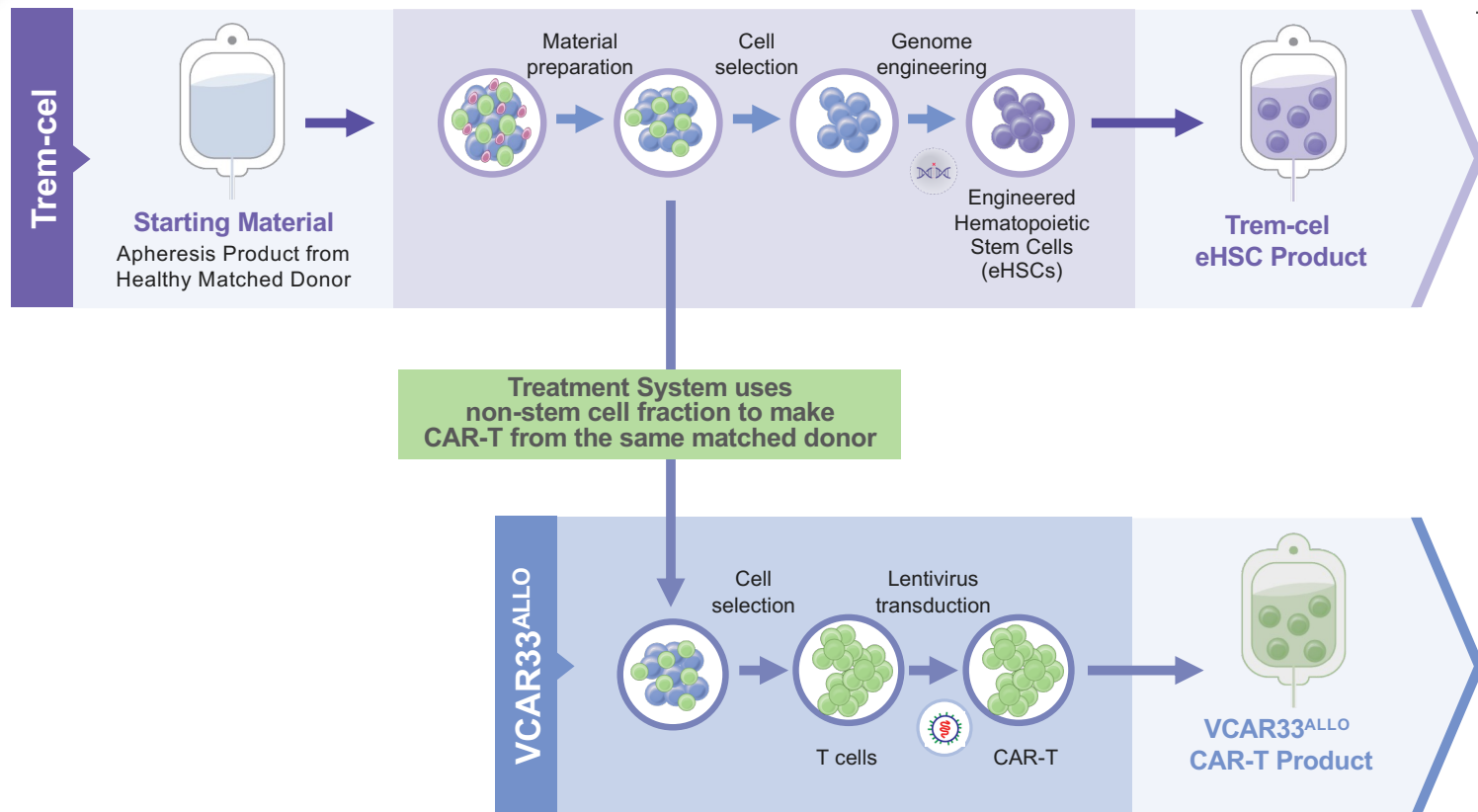
- Leveraging our proprietary Vor platform, we are exploring additional surface targets such as CD123, EMR2, and CD5 including multiplex genome engineering approaches where multiple surface targets are removed.
- We are conducting ongoing discovery efforts in commonly transplanted hematologic malignancies.

AML: acute myeloid leukemia; MDS: myelodysplastic syndrome; MPN: myeloproliferative neoplasm

* The VCAR33 construct is being studied in a Phase 1/2 clinical trial sponsored by the National Marrow Donor Program ("NMDP"), and the timing of data release is dependent on the investigators conducting the trial.

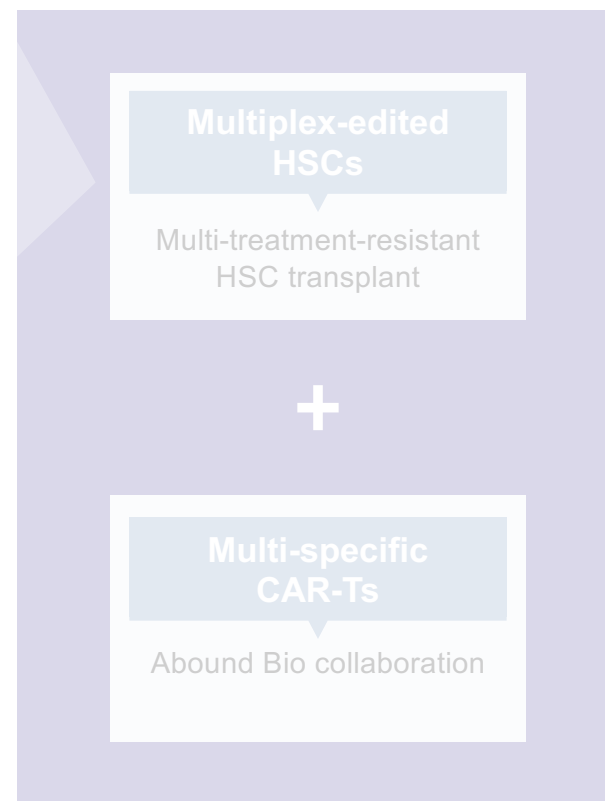
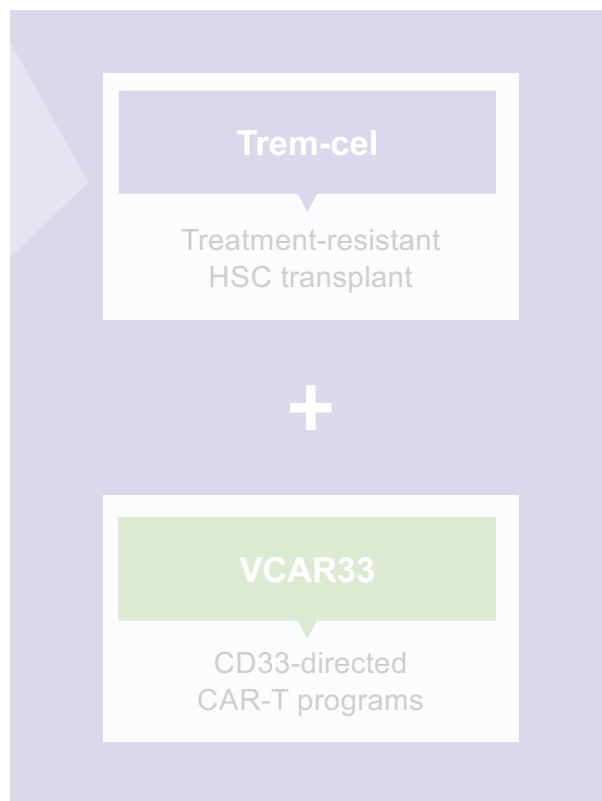
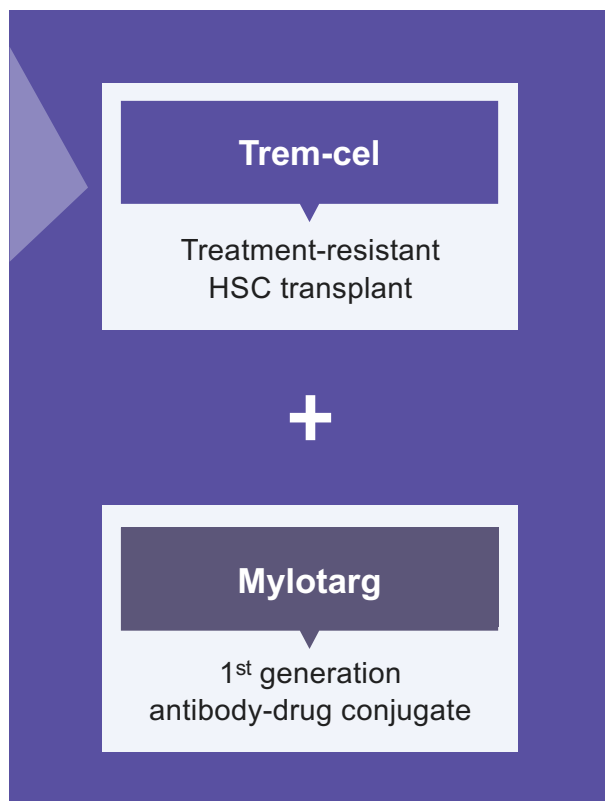


Streamlined Cell Manufacturing Process



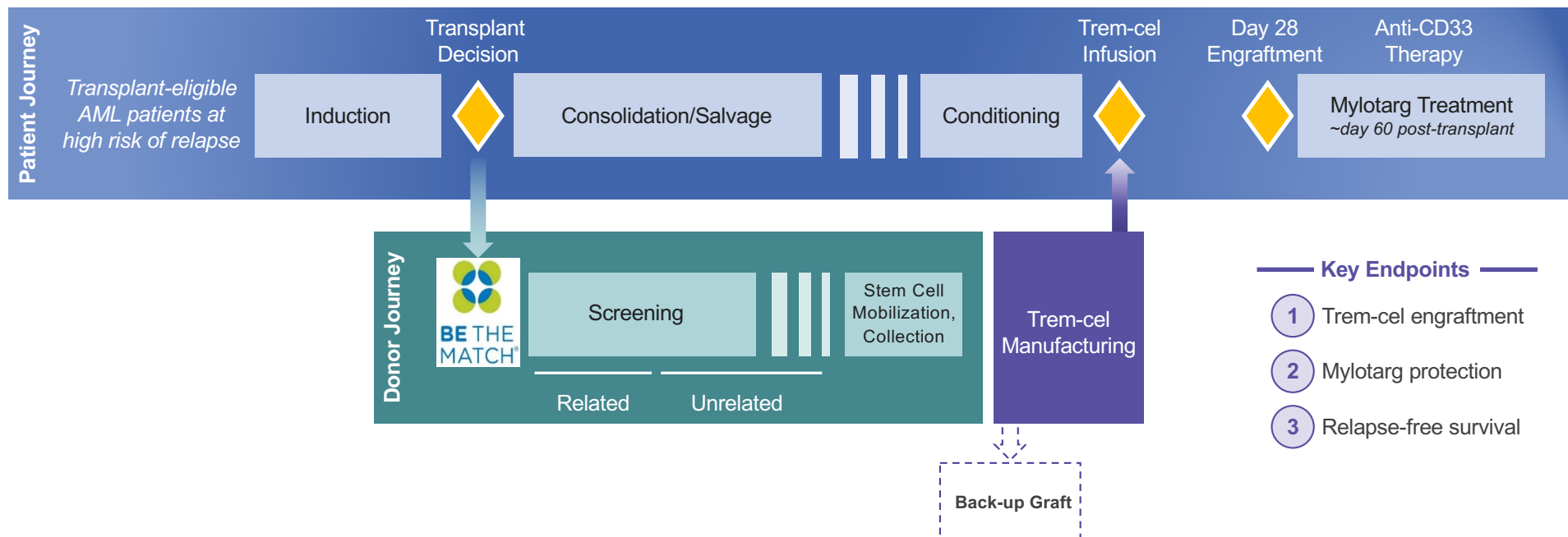


Trem-cel (VOR33): CD33-Deleted eHSC





VBP101: Trem-cel + Mylotarg Phase 1/2a Clinical Trial



Clinical Trial Sites

- | | | |
|---------------------------------------|---|--------------------------------------|
| ✓ MSKCC (NY) | ✓ UC San Diego Cancer Ctr. (CA) | ✓ The National Cancer Institute (MD) |
| ✓ Hackensack/Theurer Cancer Ctr. (NJ) | ✓ CWRU/Seidman Cancer Ctr. (OH) | ✓ WashU Siteman Cancer Ctr. (MO) |
| ✓ Miami Cancer Inst. (FL) | ✓ Hôpital Maisonneuve-Rosemont (Montreal) | ✓ Fred Hutchinson Cancer Ctr. (WA) |



Patient 1 and 2 Characteristics and Trem-cel Drug Product

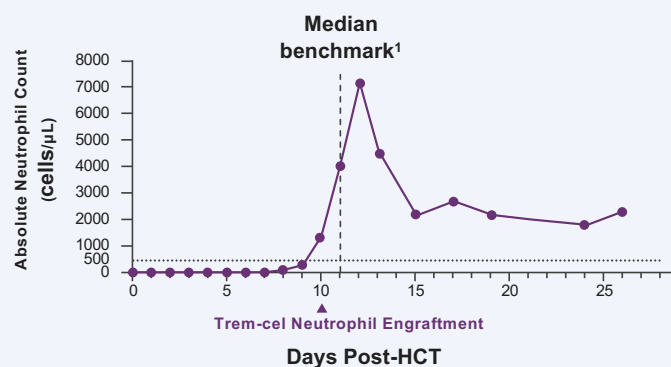
Patient Characteristics					
CHARACTERISTIC		PATIENT 1		PATIENT 2	
Age		64		32	
Prior Treatments/Relapse		2 cycles 7+3 chemo, achieved CR MRD+ 3 cycles HiDAC Relapsed Salvaged w/ 2 cycles venetoclax and decitabine 1.8% MRD prior to transplant		1 cycle 7+3 chemo, achieved CR MRD+ 1.8% Achieved CR with persistent extramedullary abdominal disease by PET 3 cycles HiDAC	
Cytogenetics & Molecular		Highly complex (adverse) cytogenetics Mutant TP53, DNMT3A, KDM6A		Inv 16, +22. Subsequent additional t(3;3) (adverse) Mutant CHEK2, MYH9, RAF1-TMEM40 fusion mRNA (t(3;3))	
Trem-cel Drug Product					
CHARACTERISTIC	RELEASE CRITERIA	PATIENT 1		PATIENT 2	
Product Dose	≥3 x 10 ⁶ cells/kg	7.6 x 10 ⁶ cells/kg	✓	3.2 x 10 ⁶ cells/kg	✓
Gene Editing Efficiency	≥50%	88%	✓	87%	✓



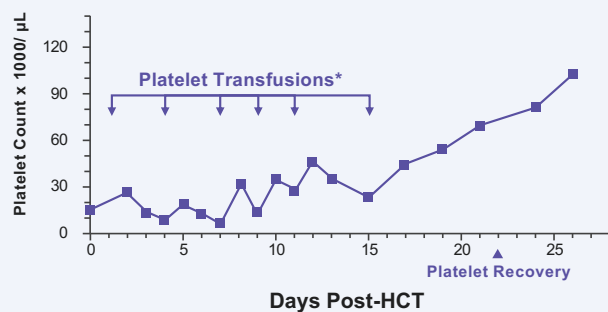
Timely Neutrophil Engraftment and Platelet Recovery

Patient 1

Neutrophil engraftment

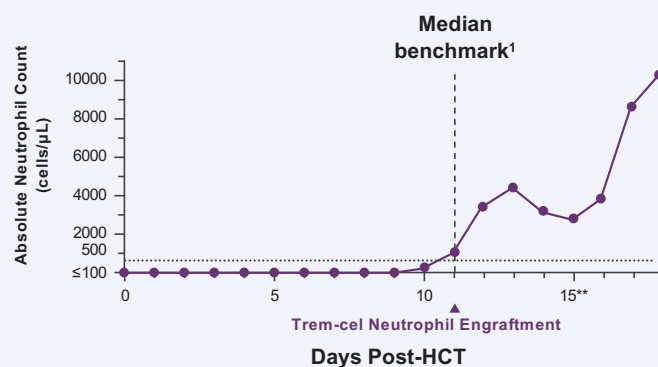


Platelet recovery

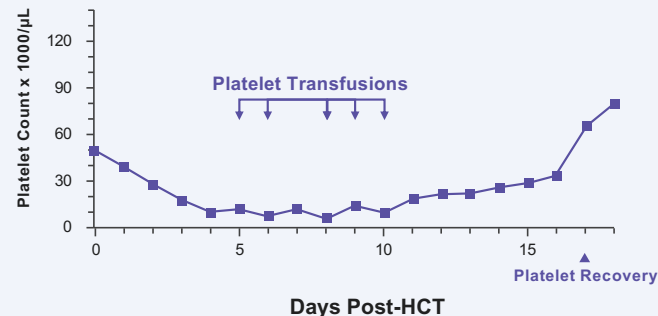


Patient 2

Neutrophil engraftment



Platelet recovery



Patient 1

Neutrophil engraftment:

Day 10

Platelet recovery:

Day 22

Patient 2

Neutrophil engraftment:

Day 11

Platelet recovery:

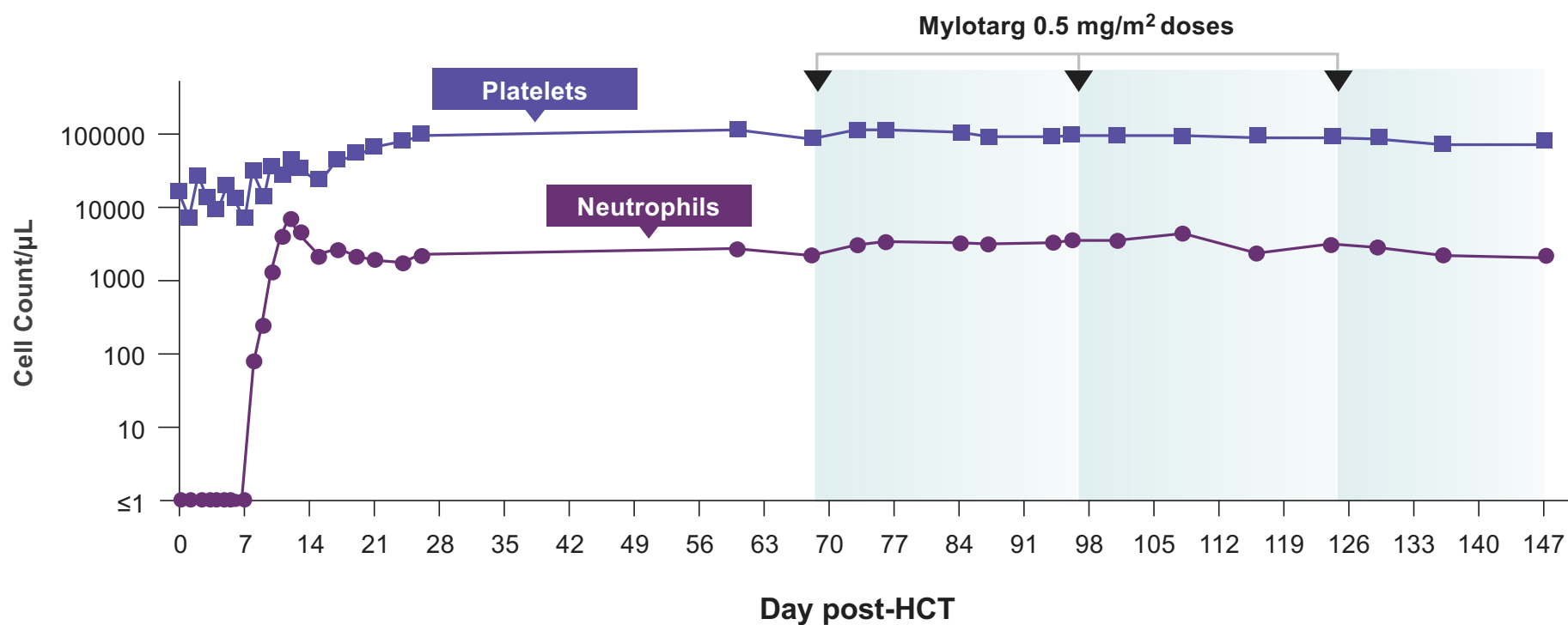
Day 17

*Elevated platelet transfusion threshold of 30K/μL used due to pre-existing hemorrhage risk in Patient 1; **Patient 2 received steroids on Days 15-18

Reference: ¹Unmodified CD34+ graft CTN1301 study, Luznik L. et al. J Clin Oncol 2022;40(4):356–368



Patient 1: Neutrophil and Platelet Counts Maintained Following Three Sequential Mylotarg Doses





No Atypical Adverse Events

	Serious adverse events (SAEs)	Infectious AEs	Hepatic / Other AEs	Trem-cel-related AEs	Mylotarg Related AEs
Patient 1	Renal colic (Grade 3) Resolved	Skin infection (Grade 1, 2) CMV reactivation (Grade 2) UTI (Grade 2) BK virus in urine (Grade 2) All resolved or resolving	AST/ALT elevations (Grade 1, 2) attributable to anti-fungal Resolved GvHD gut (Grade 2), responding to non-systemic steroids	None reported	Nausea (Grade 1) and vomiting (Grade 2), a known side-effect of Mylotarg
Patient 2	None reported through D18	Febrile neutropenia (Grade 3) E. coli bacteremia (Grade 3) reported at D8 prior to engraftment Resolved	Grade 1 engraftment syndrome	None reported	Mylotarg not yet administered



Patient 1: Mylotarg Treatment Enriches for Edited Donor Cells

	Post-HCT Recovery		Mylotarg 0.5 mg/m ² started D68*
Transplant Day	D28	D60	D100
Monocytes (CD14+ CD15+)			
Donor Chimerism	100%	100%	100%
CD33 Gene Editing (Indels)	95.0%	95.6%	99.7%
% CD33-Negative Cells by Flow	95.3%	96.0%	99.9%
T cells (CD3+)			
Donor Chimerism	-	-	97.0%
CD33 Gene Editing (Indels)	-	-	100% of donor cells

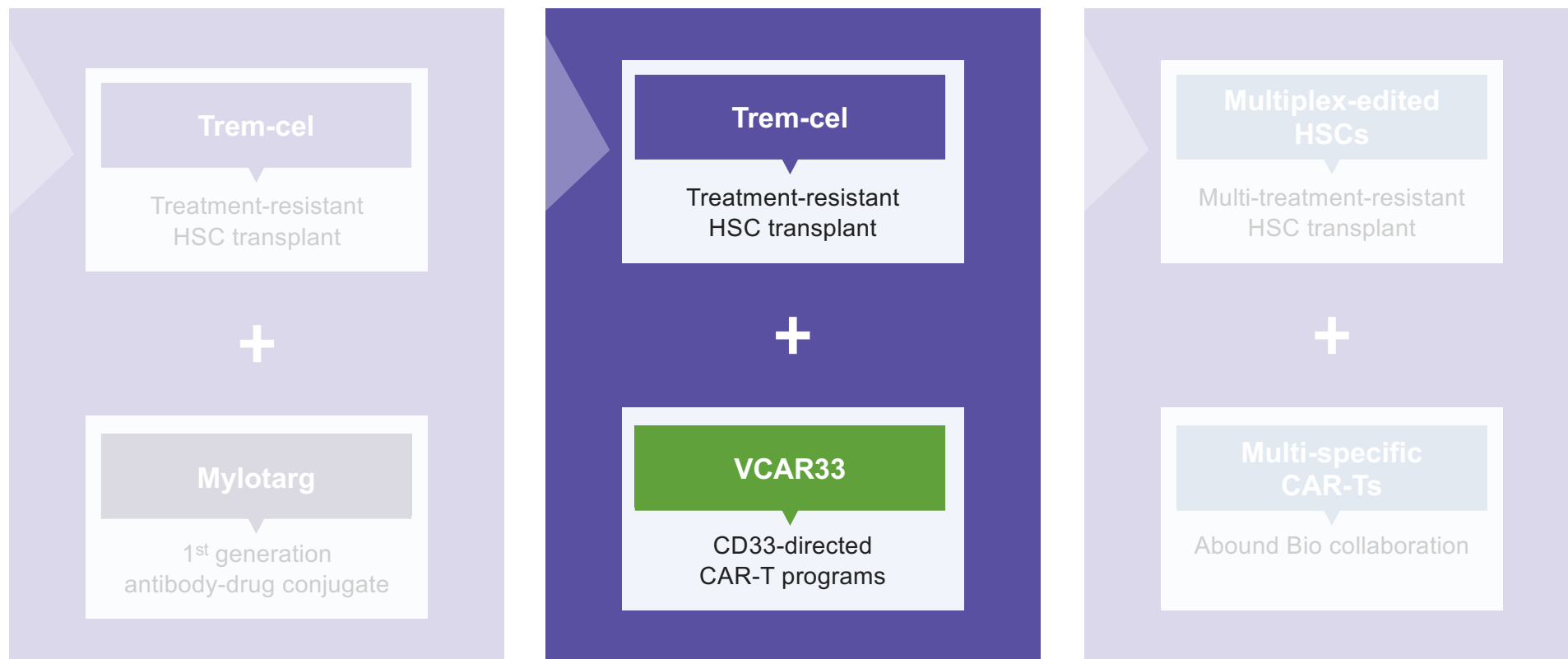


PK of Mylotarg in Presence of Trem-cel Graft Demonstrates Higher PK than R/R AML patients with CD33

	Patient 1 1 st Dose	Relapsed/Refractory AML Population (Mylotarg Phase 1 Study 0903A1-101-US) ¹					
Parameter	0.5 mg/m ²	0.25 mg/m ²	0.5 mg/m ²	1 mg/m ²	2 mg/m ²	4 mg/m ²	5 mg/m ²
C_{max} (ng/mL)	259	15	28	50	411	611	1,325
AUC_{inf} (Hr*ng/mL)	22,923	82	468	943	11,110	10,970	29,980

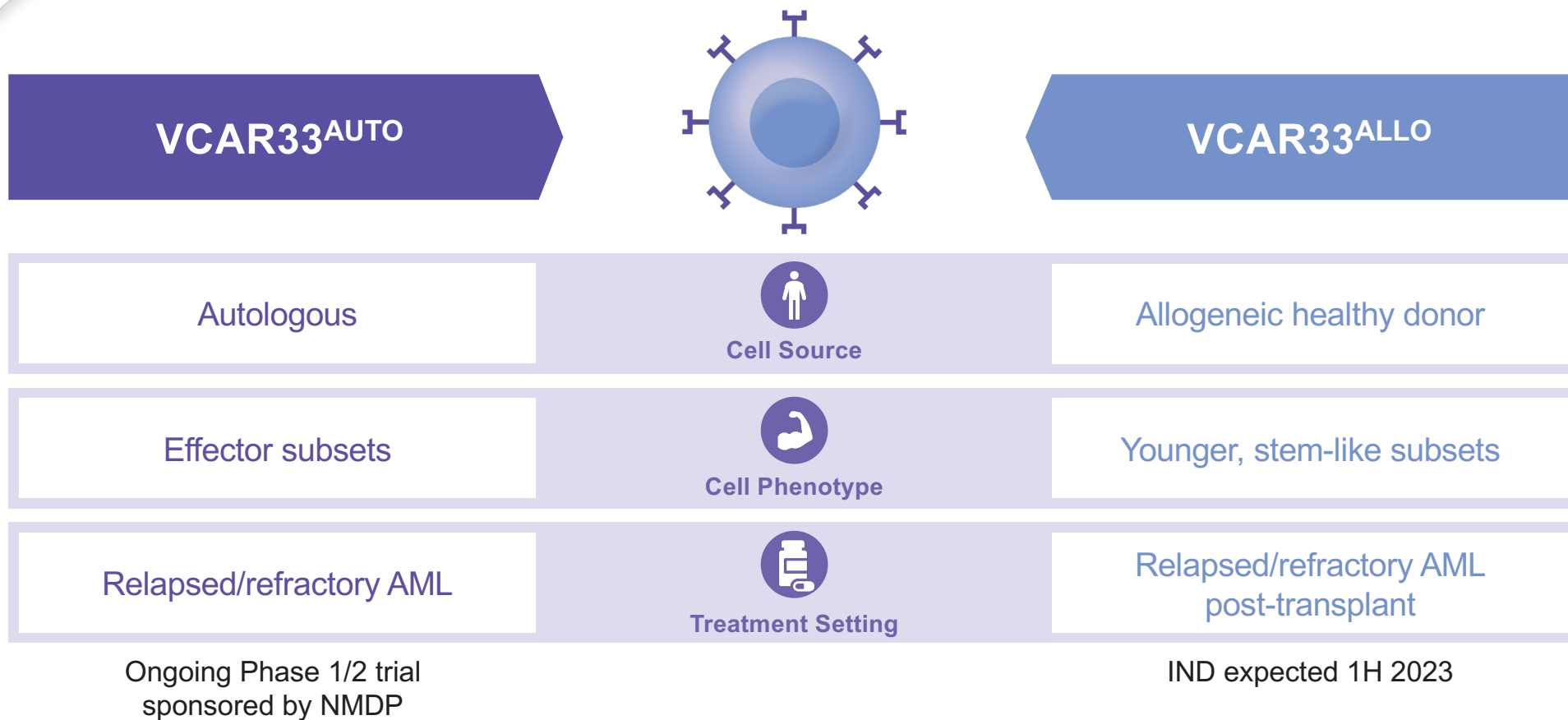


VCAR33: CD33-Directed CAR-T Programs





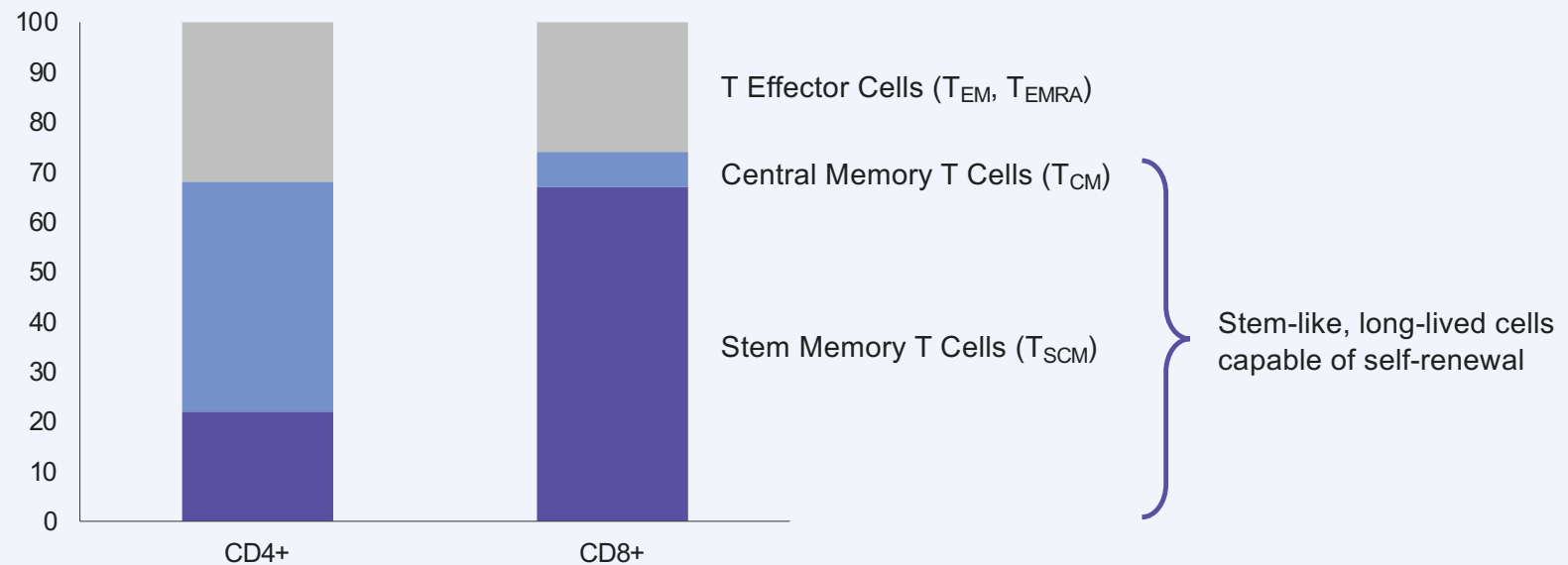
VCAR33 CD33-Directed CAR-T Programs





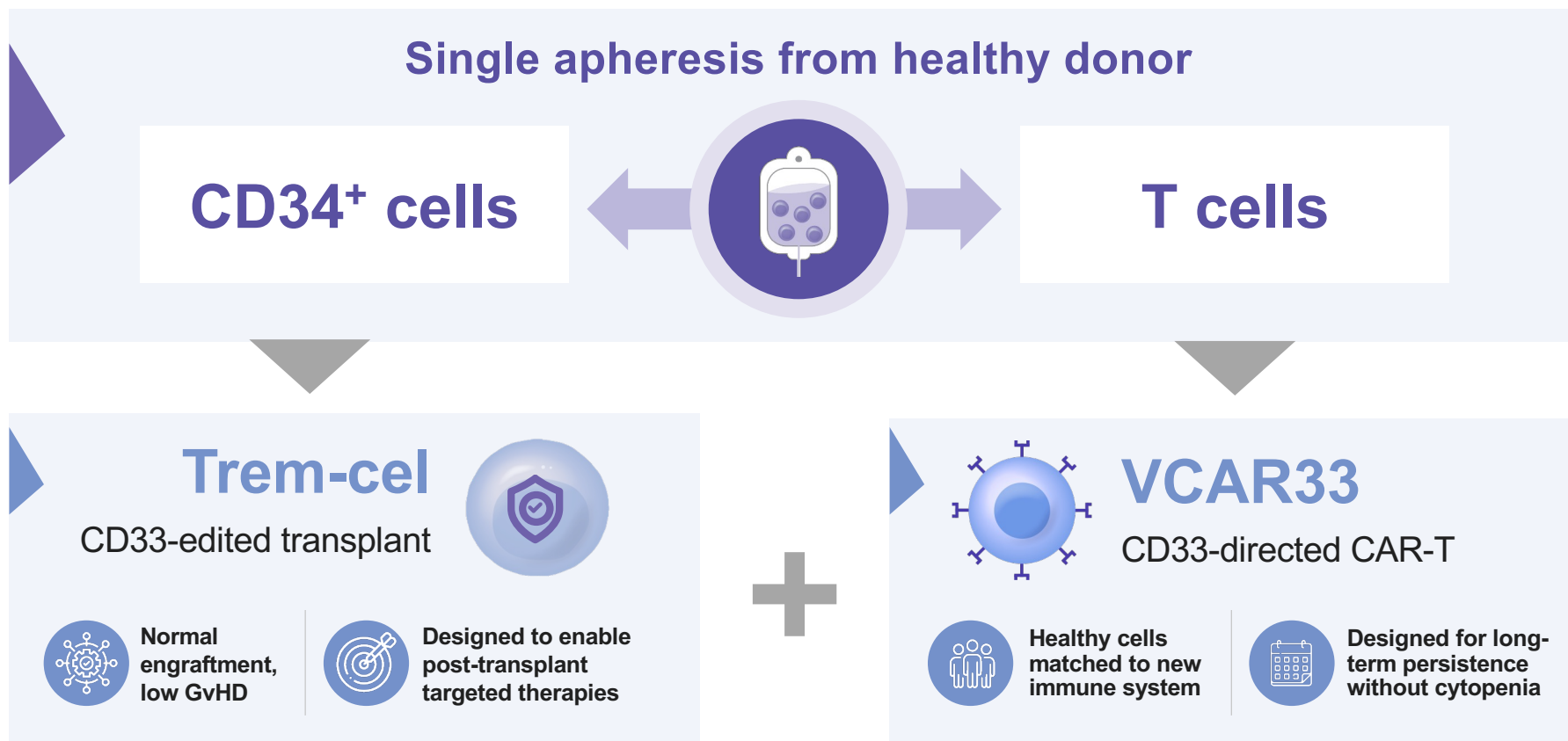
Vor's T Cell Manufacturing Process Preserves Stemness

T Cell Phenotype from VCAR Process



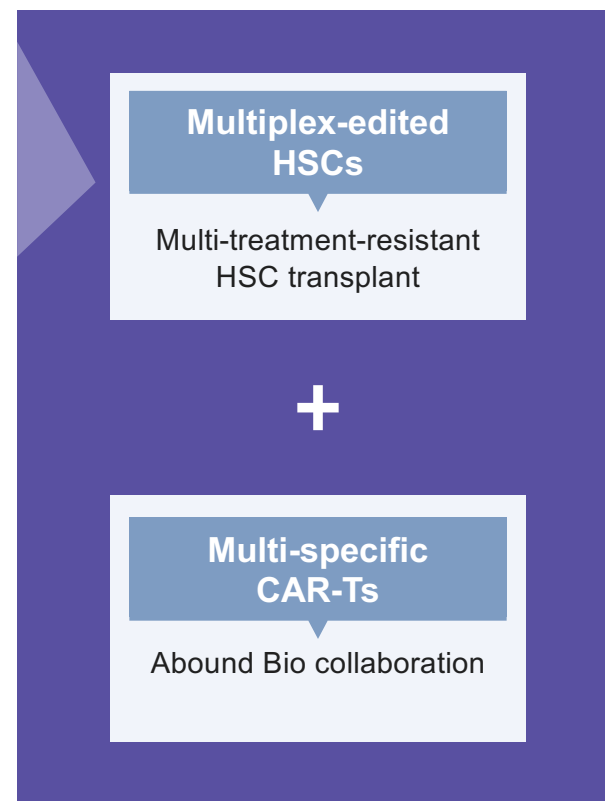
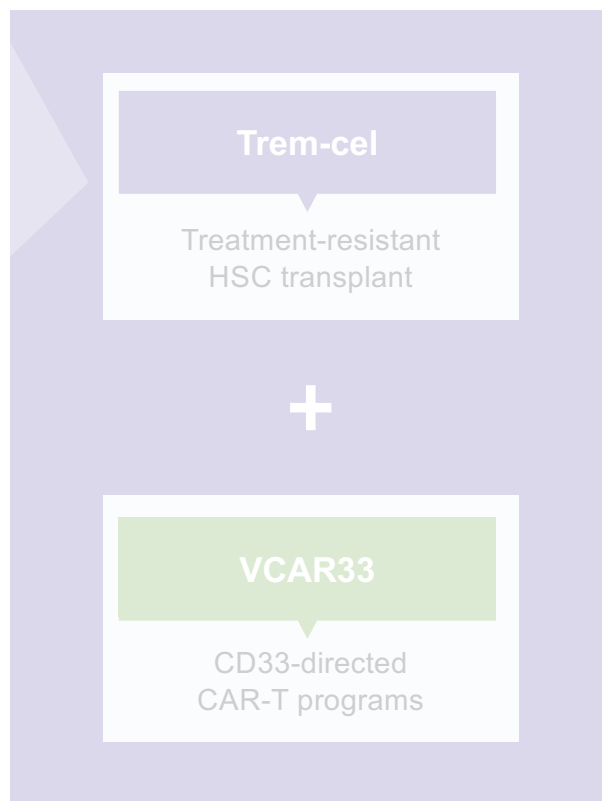
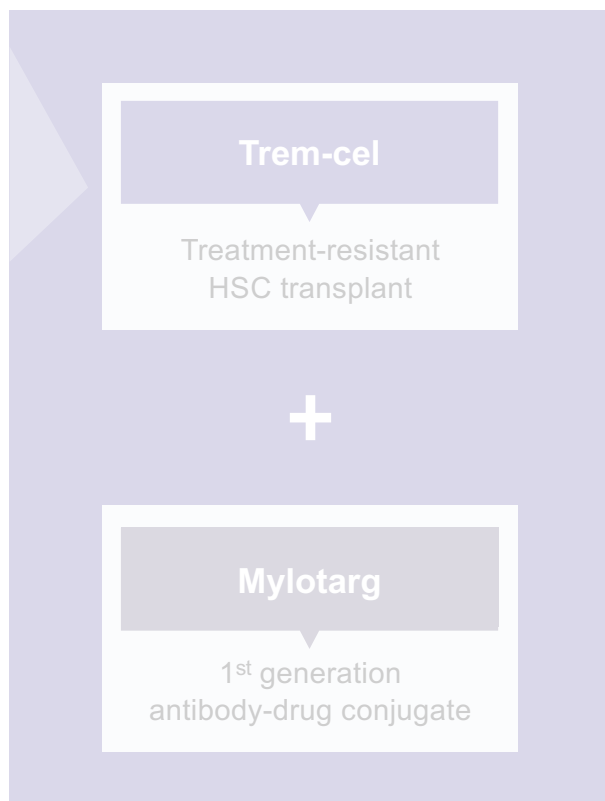


Vision: Trem-cel + VCAR33 Treatment System





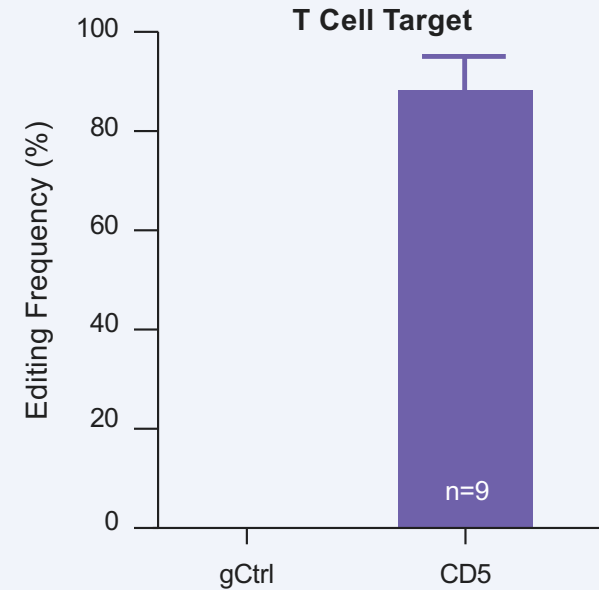
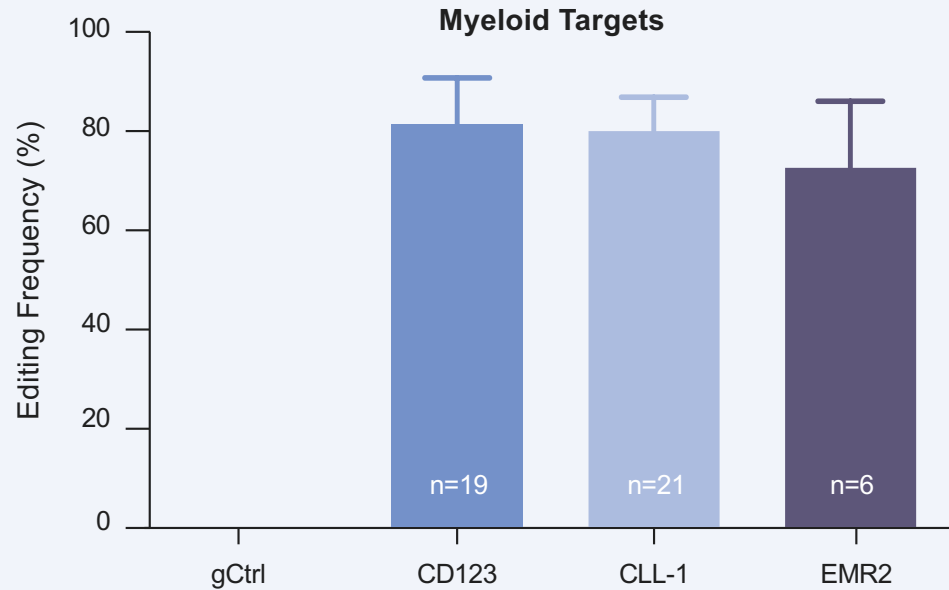
Future Programs





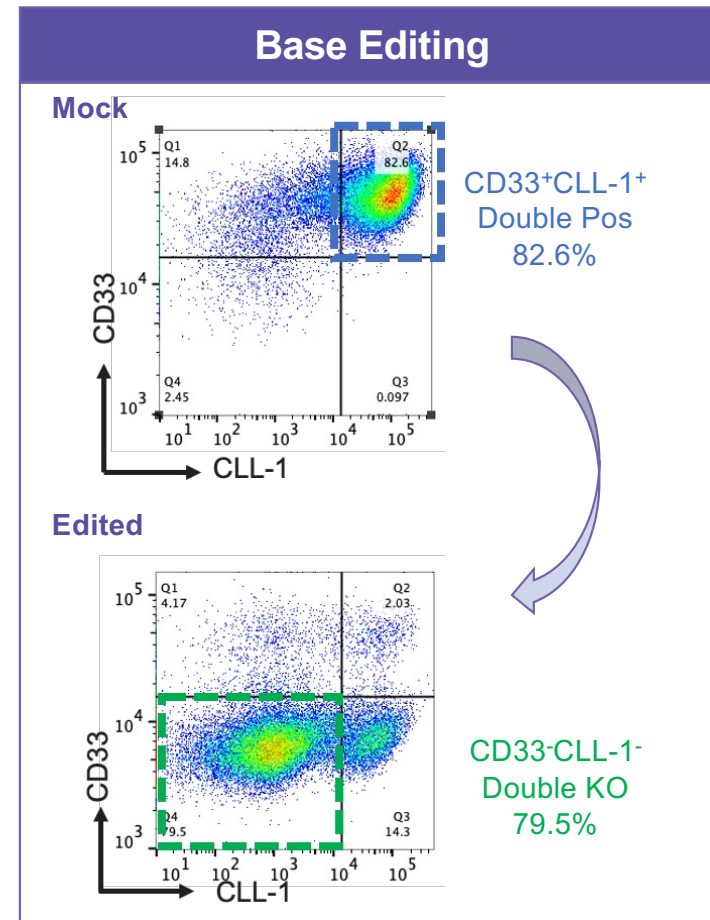
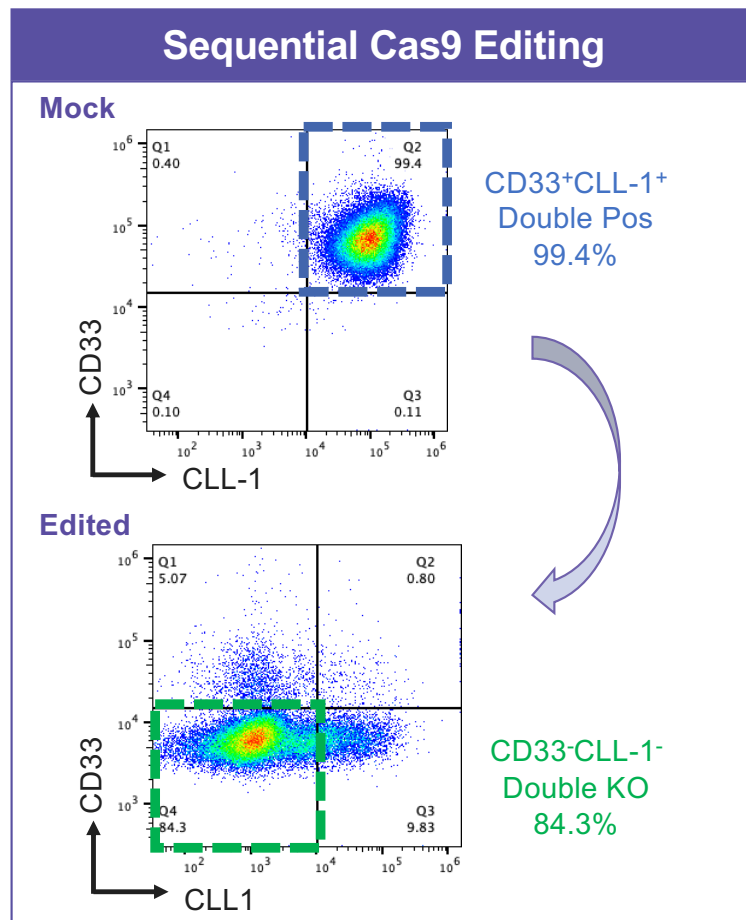
High Editing Frequency for Next-Generation Targets

CD34⁺ Editing Frequency





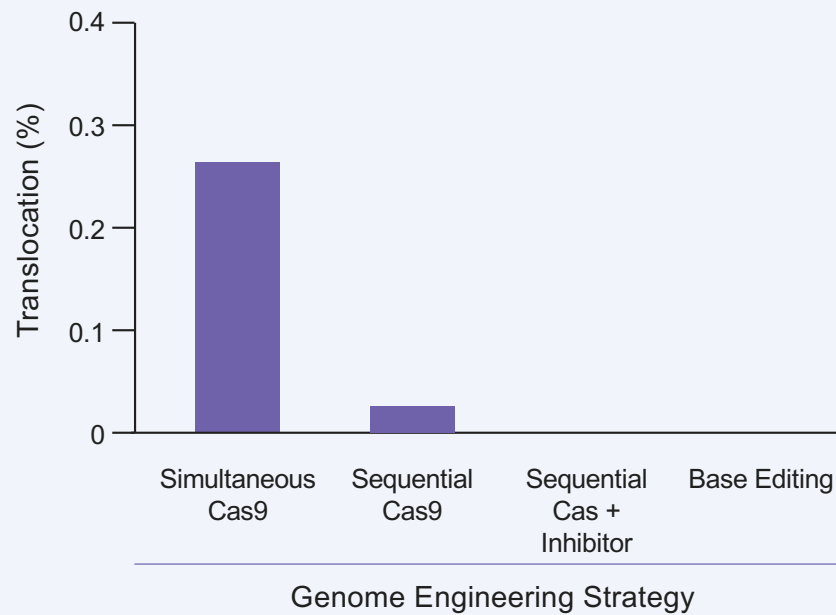
Multiplex Editing Strategies Achieve Highly Efficient Double Knock-out



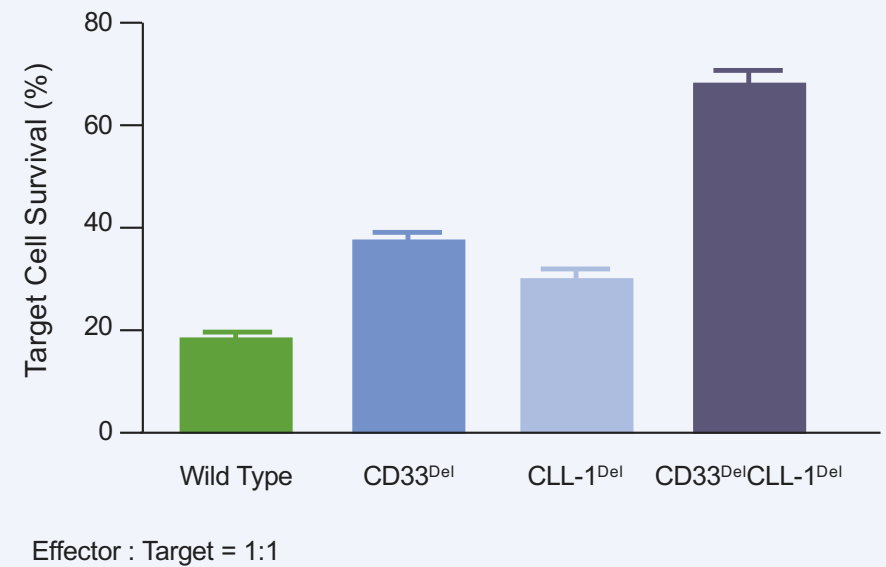


Multiplex Editing: Minimizing Translocations and CAR-T Protection

Minimizing Translocation Rate



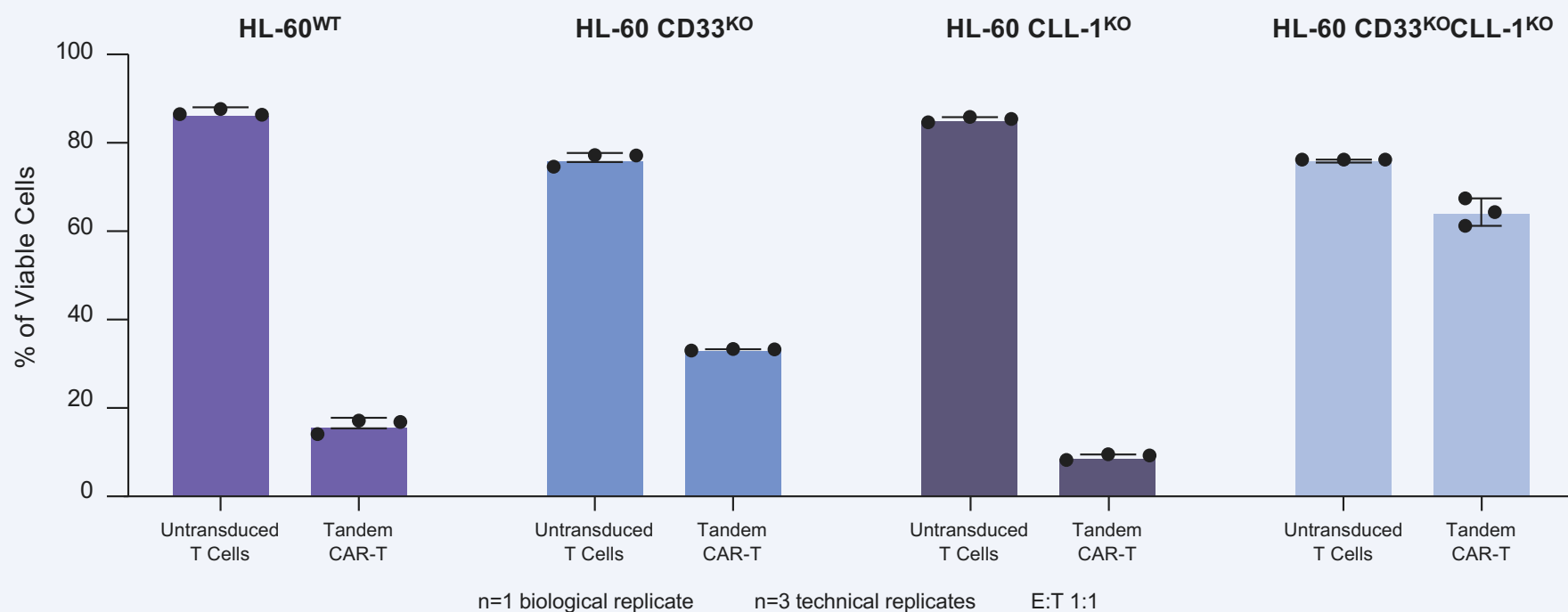
Cell Protection from CAR-T Killing





In Vitro Proof of Concept for Multi-Specific CAR-T

Tandem CAR-T Active Against Wild Type and Single Knock-outs





Potential Value Proposition and Reimbursement Pathways



Engineered for Protection

H
S
C

Seamless Integration

- ✓ Comparable engraftment
- ✓ Well-characterized, regulated



Protected Bone Marrow

- ✓ Invisible and resistant to targeted therapy



Curative Intent

- ✓ Unlock new treatments
- ✓ Relapse-free survival

Reimbursement Pathways

Medicare

Carve-out for actual cost of stem cell acquisition & processing
(new IPPS ruling)
or
New technology add-on payment (NTAP)
or
PPS-exempt

Commercial

Incremental carve-out
or
Outcomes-based agreement
or
Negotiated case rate

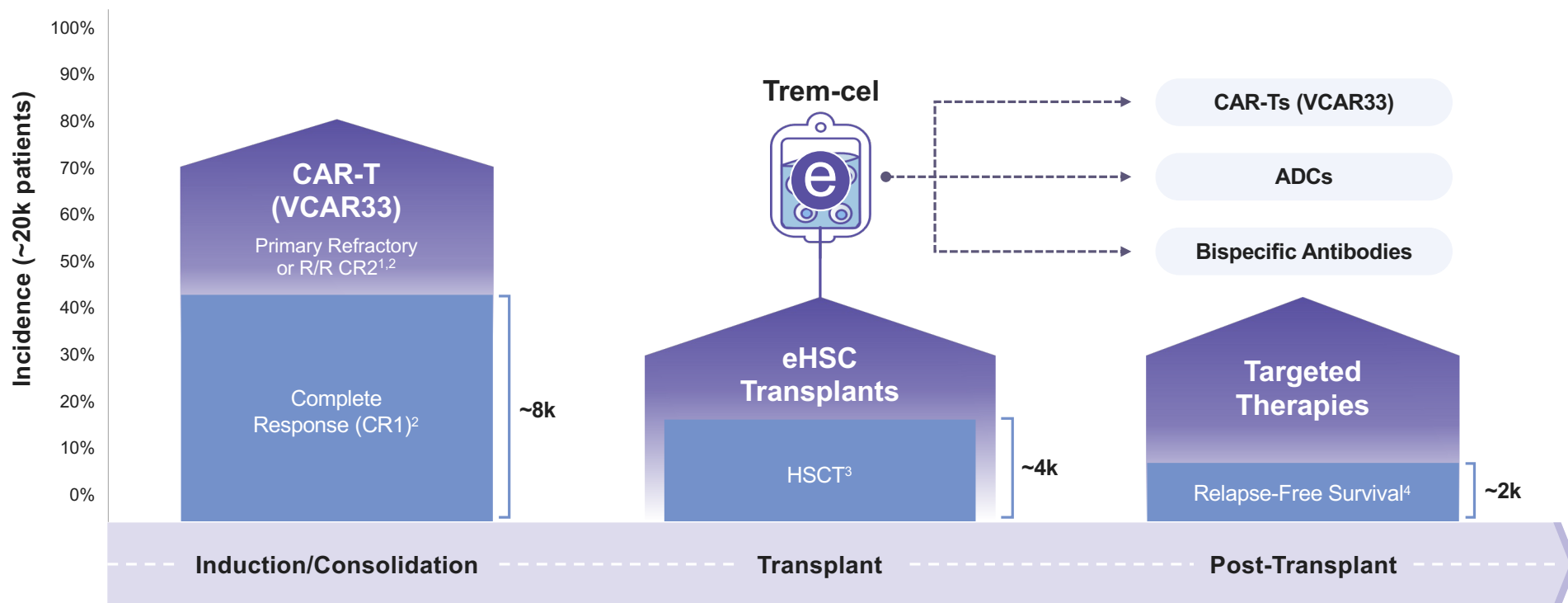


Opportunity to Transform Each Step of the Patient Journey

Increase Transplant Eligibility

Replace Traditional Transplants

Unlock Targeted Therapies





Vor's Vision: Cure Blood Cancers Through Cell & Genome Engineering



Unique approach

of protected eHSC
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demonstrated of trem-cel eHSC in
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